

25 YEAR RE-REVIEW

Shaw

4 May 1964

MEMORANDUM FOR THE DIRECTOR

SUBJECT: CIA's Participation in The Invisible Government

1. This memorandum is for information only.
2. Records of this office show that on 9 August 1963, a memorandum (Tab A) was sent to the DCI reporting a Wise and Ross request to see the DCI concerning a book they planned on the intelligence community.
3. On 15 August 1963, [] by memorandum (Tab B) reported the result of his talks with Ross and made certain recommendations to the DCI. STAT
4. On 16 August 1963, Chief, SOD reported that David Wise was in Birmingham, Alabama to interview General Dostert and others (Tab C).
5. Prior to the DCI seeing Wise and Ross, [] by memorandum of 20 August 1963 (Tab D) recommended that no CIA employees see Ross or Wise and made certain recommendations as to what the DCI might wish to say to them. STAT
6. Tab E is a report of the DCI's talk of 20 August 1963 with Wise and Ross.
7. Tab F is a copy of an unclassified memorandum furnished to Ross and Wise, dated 22 August 1963, regarding the DCI's "two hats." STAT
8. Tab G is a copy of [] memorandum regarding filling a request for Mr. Kirkpatrick, and of his conversation with the Executive Director.
9. No one in CIA has reported seeing Ross or Wise regarding their forthcoming book. STAT
10. In 1960, [] reported that he met Ross socially; [] STAT
[] EE/YA, reported meeting Wise and Ross socially in 1962; and [] STAT
[] Assistant to the Inspector General, reported meeting Ross socially in 1962. STAT

Paul M. Chrétien
Assistant to the Director
for Public Affairs

STAT

cc: ✓DDCI
Executive Director-Comptroller

GROUP 1
Excluded from automatic
downgrading and
declassification

9 August 1963

MEMORANDUM FOR: The DCI

VIA: The Executive Director

1. This memorandum contains a recommendation in Paragraph 8.
2. Tom Ross, of the Washington Bureau, CHICAGO SUN TIMES, and David Wise, Washington Bureau, NEW YORK HERALD TRIBUNE, are doing a book on intelligence.
3. Ross called me today (9 August 1963) to see if I would see him with Wise sometime next week to discuss intelligence in general and Stewart Alsop's article in the SATURDAY EVENING POST of 27 July - 3 August in particular. He said he is asking various people within the Government for interviews and that he wanted me to know he has asked Mr. McCone to see them, having made the request to Mr. McCone's secretary.
4. I reported yesterday (8 August 1963) to the Executive Director that Ed Guthman called to ask if the Attorney General should see Ross and Wise, who want to discuss intelligence and especially the effectiveness of CIA and other intelligence in relation to Cuba since the Bay of Pigs. The Attorney General has taken the same position regarding Cuba that CIA has had all along, i.e., he will not discuss Cuba. I recommended that the Attorney General not grant an interview on intelligence to Ross and Wise, since Cuba will be discussed.
5. I believe I should discuss with Ross and Wise just what it is they have in mind, and as a result of such a meeting, make recommendation as to what cooperation, if any, they should receive from CIA.
6. I would recommend that at this moment the DCI not see them and that no member of the USIB see them.
7. Ross and Wise are the authors of THE U-2 AFFAIR. They are both young, intelligent reporters with important contacts. Ross might well be termed as an intimate friend of the negotiator of the Cuban prisoner release, James Donovan.
8. Recommendation: That I meet with Ross and Wise as requested by them.

Stanley J. Grogan
Assistant to the Director

cc: D/DCI

12 AUG 1963

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Mr. Tom Ross of the Chicago Sun-Times called and requested an appointment with Mr. McCone for himself and Mr. David Wise of the New York Herald Tribune. He told me they are writing a book which will touch on much of the same material as was presented in Stewart Alsop's recent article. I told him that we could not set up an appointment at this time but that we would call him back sometime next week. His tel. number -



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cc: Mr. Knoche

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F: ROSS 1.011
X: WISE, DAVID

Reviews
Feedback
Comments

15 August 1963

MEMORANDUM FOR: The DCI

1. This memorandum contains a recommendation in Paragraph 15.

2. Tom Ross, CHICAGO SUN TIMES, discussed with me today in my office the book he is writing with David Wise, of the NEW YORK HERALD TRIBUNE, on United States intelligence. He said that Wise is just winding up a year's leave of absence at the Washington Bureau of the NEW YORK HERALD TRIBUNE and has done a lot of research on the intelligence organizations of the Government, and they are now working together on intelligence at the time of the Bay of Pigs, but more importantly on the intelligence successes or failures related to the last October crisis over Cuba with the USSR.

3. He said McGeorge Bundy is familiar with what they are doing but they have not yet interviewed him, but they hope to. They also hope to have an appointment with the President and with Bobby Kennedy, McNamara, Generals Carroll and Quinn, Roger Hilsman, Allen W. Dulles, Bob Amory, Dick Bissell, and others.

4. He said they have read Stewart Alsop's article on intelligence in the SATURDAY EVENING POST and Hanson Baldwin's recent article in THE REPORTER.

5. Ross and Wise request that they be received by the DCI so that they may go into some detail as to the correctness of the statements made and the conclusions drawn in the Alsop and Baldwin articles.

6. They would like to secure information as to the changes the DCI has made in the organizational structure of CIA, why he thinks he has improved it by the changes he has made not only in structure but in personnel assignments, and they especially would like to learn what changes have been made or contemplated by the DCI, if any, in the estimative process of the Board of National Estimates.

7. Ross said they were told by a prominent Democrat on the Hill that Mr. McCone now brings a different group from CIA to the briefings than those who did the briefings when Mr. Dulles was the Director. They were told that of the people now briefing the CIA Subcommittee, 17 per cent are old-time briefers and 83 per cent are new CIA briefers.

8. Ross normally covers the Defense Department.

9. When Ed Cuthman called for Bobby Kennedy last week and asked if the Attorney General should see them to discuss intelligence on the

Bay of Pigs and the October 1962 crisis, I recommended that he not see them since the CIA and now the Attorney General do not discuss Cuba with the Press.

10. Ross and Wise, however, have a much broader plan which mainly concerns intelligence in the whole of the Government. They want to get into what USIB does and whether the DCI, as Chairman of USIB in the capacity as the President's principal intelligence officer, is an improvement over the prior system. Ross raised the question whether they might talk to General Carter, who was omitted from Stewart Alsop's article.

11. I told Ross there is no question within the Agency of who is in command. Everyone knows that John A. McCone is the Commander. He has delegated considerable authority to General Carter who is No. 2. Mr. McCone has strengthened the structure of the Agency, has improved and harmonized relations within the community. I told Ross that there is no feud and has been no feud between DIA and CIA, and any differences that might come up are handled by the DCI and McNamara, and in no case, as far as I know, has there been any occasion to go to the President over any differences.


12. Mr. McCone has made personnel changes within the Agency, bringing in some outstanding people to join the outstanding people who comprise the bulk of our personnel. Some old hands are now in new jobs.

13. Mr. McCone is not a man to take mediocre work. He has not shown any hesitancy in making the changes he deems best for the Agency and for the community. He has given the Agency better administration than it had heretofore and has introduced business procedures and made innovations that, all agree, are for the betterment of the Agency. He is a tough administrator. Only he could discuss the changes he has made because they are not a matter of public knowledge and whether he will discuss them or not I could not say.

14. I believe the DCI should see Ross and Wise at his leisure, because there is always some gain in discussing what they have in mind to write, even though they may not fully accept the information furnished to them. Whether the Director would like them also to see the Deputy Director is a matter solely to be decided by the DCI. I do not believe that it is advisable if the DCI sees them that they should talk officially to anyone else in the Agency.

15: Recommendation: That the DCI grant an interview to Ross and Wise on a non-attribution basis at a time and date to be decided by the DCI and that no other officials of the CIA be authorized to grant interviews or discussions with them.

cc: D/DCI
Exec. Dir.


Stanley J. Grogan
Assistant to the Director

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63-6541

20 August 1963

MEMORANDUM FOR: The DCI

1. At the meeting with Tom Ross and David Wise today, recommend:

Since the DCI is seeing them, no other employees of CIA will be made available for interviews.

There is no feud between DIA and CIA. Differences of opinion which arise from time to time, as they will between people working in the same office, are normally resolved without reference to the top echelon of the DCI or the CIA, or by decision of the DCI, acting as principal officer to the President on intelligence matters. If the DCI should not concur, he can refer the matter to the Secretary of Defense for resolution on that level. Up to now, no occasion has arisen for such resolution.

The DCI and the Secretary of Defense have worked out a number of joint efforts and cooperative arrangements to avoid overlapping activities. It is a normal function of the DCI to coordinate the intelligence activities of the whole community.

2. Regarding the Bay of Pigs and the October incident, recommend the Director stress that CIA has at no time discussed with the Press the subject of Cuba and that policy continues.

Recommend the Director relate some of the things he has done to strengthen the structure of the Agency, particularly the enlargement of the scientific areas, first with the establishment of DSI which now becomes the DS Science and Technology with expanded duties that can't be named in the field of scientific intelligence, the realignment of the Office of the Comptroller, the bringing of the General Counsel directly under the DCI, the placing of the Board of National Estimates directly under the DCI with staffing by the DCI and the giving of new responsibilities to the Board of National Estimates in the field of operations which they did not heretofore have. Recommend the Director also include the delegation of DCI authority to the D/DCI so that General Carter runs the day-to-day business of the Agency.

Also recommend the Director relate the establishment of the Office of Executive Director to command channels. He is the senior staff officer, charged with coordinating and harmonizing the staff work of the Agency. You may wish to refer to your having named a new DDP, DSI, DS Science and Technology, change by retirement in the Office of

the Director of Security.

3. I would suggest the Director also stress that the command channels are very clear. Number 1 is the DCI, number 2 is the Deputy Director. The next commanders are the Deputies. The Executive Director, who is not in the chain of command, becomes Acting Director when the DCI and the Deputy Director are both absent, because of his immediate availability and his knowledge of the policies and current situation within the Agency.

Stanley J. Crogon
Assistant to the Director

cc: D/DCI
Executive Director

SECRET

20 August 1963

MEMORANDUM FOR THE RECORD

The Director, at lunch today, saw Tom Ross, CHICAGO SUN TIMES, and David Wise, NEW YORK HERALD TRIBUNE, who are writing a book covering the subject of United States intelligence to be published by Random House next spring. At the luncheon with the DCI and the two newspapermen was Colonel Grogan. The conference continued in the Director's private dining room until 1410 hours.

The Director, at the outset, said he thought that any articles or books about intelligence were undesirable from the viewpoint of an intelligence officer. They said that on the Hill they had heard much talk of a Watch-Dog Committee for the CIA. The Director went into some detail in explaining how the few people on such committees who receive all the information are reluctant to share their knowledge with other members of the Congress not on these special committees. He told of experiences with the Atomic Energy Commission Joint Committee which did not pass on information to the Foreign Relations Committee. He explained in answer to a question that there are three committees now known as CIA subcommittees, and the reason there isn't a fourth is because members of the Senate CIA Subcommittee are also members of the Appropriations Committee of the Senate. The membership of the CIA subcommittees is not public, he said.

Mr. McCone thought the present relationship with the Congress is quite satisfactory as is the relationship of the CIA with the State Department, Defense Department, and White House, our principal customers. He explained his duties as Director of Central Intelligence under the law and under the President's directive of 16 January 1962. He explained the functioning of the USIB and of the Board of National Estimates and the relationships between DIA and CIA. He went into some detail into the functioning of the estimators on the Board, how they are staffed by the DDI, how USIB passes on what estimates are to be made and the priority, and on the Director's own responsibility for the final product.


There was some discussion of public relations and the desire of CIA for anonymity. At the conclusion, Mr. McCone said he might later see them again if they so wished and perhaps go more into the structure of CIA and the changes he has made. He suggested that maybe they would like to submit their copy when they have finished. They said they would have to think that over. He asked them to discuss it with me.

SECRET

They did. They are reluctant but will think it over. I pointed out that it would be helpful to them. We might discover errors. We might point out some violations of national security; and having done that without attribution, the final decision would be theirs as to whether they accept or don't accept our suggestions.

They said they are very anxious to come back again after they do some writing and have another session with the Director. They asked if they might interview General Carter, Mr. Helms, and Mr. Kirkpatrick. I told them that since the Director had seen them, no one else in the Agency would be made available. They said this was quite satisfactory.

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Stanley J. Grogan
Assistant to the Director

x: Wise, David

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x: ~~Rose, Thomas~~

In considering organization, the position of the Director of the Office of two hats is a first consideration.

As the Director of Central Intelligence he is the principal intelligence officer of the Government, reporting directly to the President and to the National Security Council, of which the President is the chairman. As Director of the Central Intelligence Agency he is director of a component of the intelligence community and his responsibilities as Director of CIA are not as broad as those of the Director of Central Intelligence.

In his broader role as the principal intelligence officer of the Government he coordinates the entire intelligence community and gives it guidance. He prevents overlaps and duplications and intelligence gaps. As Director of the CIA he is responsible for its policies and sees that it works with the intelligence organizations of other government departments and agencies.

However, the CIA has a broader responsibility than just working with the other organizations. It is responsible under Congressional statute to assemble, evaluate, report, and disseminate intelligence throughout the entire government. The CIA receives the intelligence reports from the entire intelligence community of the United States, analyzes them, reaches conclusions, and makes reports while at the same time it engages in the collection on its own of intelligence, particularly in cases of common concern. It works closely with the intelligence unit in the State Department, the Army, the Navy, the Air Force, the AEC, the FBI and the DIA.

The DIA coordinates and centralizes intelligence within the Department of Defense, and serves the Secretary of Defense and the Joint Chiefs of Staff, particularly in their responsibility for joint commands.

The pulling together of the evaluations of these intelligence reports is accomplished by the United States Intelligence Board and by the Board of National Estimates. The Board of National Estimates reports directly to Mr. McCone, not as the Director of CIA but as the principal intelligence officer of the United States government.

As the President's representative Mr. McCone is chairman of the United States Intelligence Board and CIA is represented by the Deputy Director. This permits the chairman to deal objectively with the problems of the Board.

~~SECRET~~
~~ROSS, WISE, DAVID~~
~~Mr. Kirkpatrick, L. B.~~


5 September 1963

MEMORANDUM FOR THE RECORD

1. Per request from Eunice on behalf of Mr. Kirkpatrick, I sent up a copy of Colonel Grogan's memorandum of 20 August 1963 on the Ross and Wise meeting with the DCI.

2. I discovered a further memorandum by Colonel Grogan, same date, written by Colonel Grogan after the meeting with the DCI. I mentioned this to Mr. Kirkpatrick and showed it to him. I also told him that Colonel Grogan passed two items to Messrs Ross and Wise on 20 August, i.e., "brief history" on CIA and "Descriptions of New Headquarters Building of CIA," of 1959.

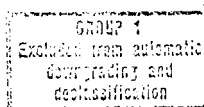
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Acting Assistant to the Director

Enclosures

TAB
G

~~SECRET~~



Appeals on Disclosures

Inaccuracies - every man -

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